

SHROPSHIRE CHESS ASSOCIATION TRUSTEE MEETING

Charity number: 1202959



To Trustees of the Shropshire Chess Association:

Notice is hereby given that a Trustee Meeting will be held at 30 Hendrick Close, Shrewsbury, SY2 6JF on Thursday 9th July 2026 7.30pm.

AGENDA

- | | |
|--|------------------------|
| 1. Welcome and Apologies for absence | 19.30 (5 mins) |
| 2. Minutes of the last meeting (see appendix a) | 19.35 (1 min) |
| 3. Action points (see appendix b) | 19.36 (54 mins) |
| 4. Approval of the 2025/26 Statutory Accounts and May Management Accounts (see attached document and appendix c) | 20.30 (20 mins) |
| 5. Review and Approval of the 2026/27 Budget & setting direction for next year (see appendix d + draft budget attached) | 20.50 (45 mins) |
| 6. Allocation of funding | 21.35 (20 mins) |

The Association currently has £1,300 above our reserves to spend as the trustees see fit.
Potential purchases include:

- New division 3 trophy (£200 budgeted)
- £50 hamper for a stalwart volunteer
- Upgrade live board cables £270
- Champion of Champions 100-year anniversary - £200 budgeted but we could add more prizes?
- Trophies for Rapid & Blitz Championships
- U9 Schools Championship Trophy
- Girls Primary Schools Trophy
- Girls Secondary Schools Trophy
- Secondary Schools Challengers Trophy

7. Purchase of Div 3 Trophy **21.55** (10 mins)

The trustees are asked to make a decision on which trophy to purchase.

[Link](#) to recommended purchase

8. Safeguarding Update **22.05** (10 mins)

9. Utilisation of our equipment stock (see appendix E) **22.15** (10 mins)

10. Discussion of Census Results (see appendix F) **22.25** (10 mins)

11. Future Meeting Dates and Agendas **22.35** (5 mins)

The next meeting is set for Thursday 19th November 2026 7.30pm (location TBA)

The trustees need to agree a date for the meeting after that.

12. AOB. **22.40** (5 mins)

Meeting closes at 22.45

Appendix A - Minutes

Shropshire Chess Association Trustees Meeting Minutes

March 2026 - Chris Lewis' House

Present ~ Chris Lewis, Jon Smith, Matt Clark, Tony Preece

Apologies ~ Richard Thomson, Vinnie Crean

Meeting Starts 7:30 pm

Minutes of previous meeting approved

Action tracker

1. Relationships between association and clubs are in good condition
2. Microsoft sharepoint logins have been created for trustees to populate with their own information - Team meeting to be set up
3. ECF Safe Play document has been linked to Shropshire safeguarding document
4. Chris is looking into SCA GDPR compliance
5. The next long-term volunteer has been identified for recognition of their contributions
6. Discussed financial support for players to enter congress and join clubs
7. Chris organised a successful primary school championship
8. Twincl community lottery promotion to be link to website front page
9. No progress made regarding friendly matches between new non-affiliated Shropshire clubs
10. ECF safeplay guidelines have been linked to the website
11. All trustees to be given access to the sharepoint holding player records and contact information

Meeting Discussion

- Exploration of venues for 2029 British Championships considering cost among other factors. Possibly the International Centre or elsewhere to hold 1500-2000 people. - Munroe is investigating
- Still waiting for Matthew Carr to test the electronic board cables before upgrading for £270
- Someone needs to be found to replace Peter Kitchen as the Shrewsbury trustee - Officials have been approached
- No progress in identifying a Church Stretton member to become a trustee
- Matt will monitor risk register
- Tony will enquire regarding the use of Maddocks club for the Summer Quick Play tournament - Need to approach a player to act as the organiser.

- Potential new junior clubs in Wellington and Shifnal have the capacity for junior clubs with 2 people willing to organise them. SCA will provide help. We are no longer in a promising position to start a club in Ludlow.
- Agreed Champion of Champions tournament requires a minimum of 8 players ideally.
- New autism club must have a risk assessment and safeguarding policies which are to be uploaded to the sharepoint
- GDPR policies have been reviewed by Chris and he is to draft the procedures including information about what data is stored and its purpose.
- Discussed further improvement to our standing on the ECF development index regarding the women's championships and future actions
- Discussed proposal from John Casewell regarding supporter membership and decided that people should join a club if they want to become a member
- Reviewed the management accounts and noted that Shropshire chess has one of the highest turnovers for a county association, reflecting the breadth of our activities.
- A debate was held surrounding the currently held stock of 93 sets. Agreed the level is to be monitored with the discussion to be re-visited in 6 months. Chris to review whether the terms of our grant funding would allow sets to be offered to clubs before the next meeting.
- Trustees approved the accounts after thorough review

Priorities

- Chris to explore coaching session for players
- Tony and Chris will purchase Gazebo ASAP
- Matt and Chris to complete the annual trustees report after draft and review
- Tony to talk to Gary regarding customised Shropshire scoresheets
- Jon is to investigate active player numbers within this season of Shropshire via a Census style survey
- Chris will arrange ECF equipment insurance at the next renewal date
- Chris to approach Vinnie regarding congress games being put on PGN for the website
- Chris should investigate team sets, purchase and methods of sale
- Agreed the replacement Division 3 trophy will be purchased before the AGM as a priority – Chris to identify suitable trophy with a budget of £200
- Look into a new potential trophy secretary

Next meetings - proposed date

—> 9th July

—> 19th November

****CONFIDENTIAL****

Appendix A - Minutes

**Shropshire Chess Association Trustees Zoom Meeting
21st May - Zoom**

Minutes

Attendees by Zoom - Matt Clark - Chris Lewis - Tony Preece - Ray Sawyers - Jon Smith - Steve Szwakun.

After advice CH had been suspended, a not guilty verdict was passed.

Kevin Hurney has confirmed his ECF membership has been returned.

CH now wants to be allowed to play in the Shropshire league should he choose to.

RS - Err on side of caution, wish him well but not allow CH to rejoin the Shropshire Chess scene.

SS - CH acquitted so innocent - ECF accepts him back so we should also.

CL - Mixed feelings and there is history but innocence has been proved!
Safeguards must be put in place though.

JS - Can't see how he can't be accepted back.

Ray - unsure and asked what Shropshire Chess's appetite for risk is?

TP - knows about the historical issues and has mixed feelings but CH has been found innocent of all charges so must be allowed to find a team if he wants to.

MC - Risk must be reduced where possible.

Unanimous decision he can't do any junior coaching and if he insists he wants to he must get a DBS check which he must pay for.

A robust safeguarding policy needs to be put in place, risk assessments to be carried out.

SS - Will draft a policy.

Appendix B – Action Tracker

Action No.	Details	Current Position	Responsible
1	Monitor relationships between association and the clubs	Ongoing	Matt Clark
2	Explore supporting the creation of new clubs	No progress There was potential for new junior clubs in Wellington and in Shifnal but no progress.	Chris Lewis
3	Add trustees to Microsoft Cloud Account	Site has been created and populated by Chris' files only. Vinnie to create additional logins and then other trustees and officers need to populate their own information. Team meeting to be arranged for this.	Vinnie Crean/ All Trustees
4	Appoint volunteers to vacant positions	A Summer Quickplay Controller has been found (Connor Oswin) Other vacant positions include: - Rapidplay Tournament Organiser - Head of Senior Chess - Head of Beginner's Chess - Outreach Committee - Sponsorship Officer - Publicity Officer - Trophy Secretary? Job descriptions have been posted on the website but no responses. Chris to send email out to potential candidates including parents	All Trustees
5	Risk owners to create/review risk mitigation procedures for risks in the risk register	Ongoing	Risk Owners

6	Shropshire Chess to inform clubs we would cease advertising their junior clubs without evidence of safeguarding policies	No progress	Chris Lewis
7	Ensure new Autism Club has a risk assessment and child protection policies	Paul to upload documents to Microsoft Cloud	Matthew Clark
8	Review of GDPR Policy and Procedures	Policy reviewed but need to draft procedures following agreement at Oct 25 meeting including creation of spreadsheet of what data is held and why	Chris Lewis
9	Improve Associations standing on the ECF development Index	Last outstanding action - Women's championships	All trustees
10	Recognise contributions of a long-standing volunteer	Next volunteer to be decided	All trustees
11	Champion of Champions Tournament	Date has been set and invites have been sent Publicity officer to interview past county champions in advance of the tournament.	Chris Lewis
12	British Championships Bid	Munroe Morrison agreed to explore potential venues for Shropshire to make a bid to host the British.	Tony Preece
13	Organise a coaching session for Shropshire players with a top-level coach	No progress, £500 maximum to be recouped via entry fees	Chris Lewis
14	Explore financial support options for players to enter congresses and join clubs	She Plays to Win provides a potential template but no further progress	Chris Lewis
15	Explore cabling upgrade for live boards	£270 cost agreed in principle but waiting on Matt Carr to test it with his cable.	Chris Lewis
16	Purchase equipment for community events and find place to store	Gazebo has been designed and purchased. Delivery is imminent. Tables and Charis to be sourced. Agreed items to be stored in Richard's garage.	Chris Lewis
17	Promote Twinkl community lottery on website	Prominent link to be added to frontpage – email sent to website editor 28/02	Chris Lewis
18	Compile Trustee Annual Report	Annual report to be compiled by 1 st September – missed deadline but draft has been	Matthew Clark/Chris Lewis

		sent to Chris to review and comments returned	
19	Replace Shrewsbury Trustee	Officials approached	Matthew Clark
20	Investigate county specific score sheets	Speak to Gary White who has experience creating scoresheets	Tony Preece
21	Offer support and potentially arrange friendly matches between new Shropshire clubs including a club in Whitchurch and another in Shrewsbury	No progress	Unassigned
22	Provide Trustees with record of players and contact information	Added to sharepoint but trustees still need access	Chris Lewis
23	Send out new census style survey to record number of Shropshire players	Closed – Census issued and results received (see item 10)	Jonathan Smith
24	Obtain Equipment Insurance from the ECF when insurance is next renewed	Renewal is in September	Chris Lewis
25	Trustees to consult club members on John Casewell's proposal for supporter membership	Closed – concluded members of the association should be members of a club	All Trustees
26	Invite new clubs into the league	Aiming to explore some of the social clubs this summer (including Whitchurch and Bridgnorth) with the aim of inviting them to join the leagues.	Chris Lewis

Appendix C - Treasurer's Final Report – Year-End Management Accounts

We once again ended the year with a decent surplus of £1,063. Surpluses achieved at the congress and the Junor Championships subsidised the other activities of the Association. Full reasons for the favourable variation from budget are below:

Shropshire Leagues

The league achieved a surplus of £77 above budget with all clubs paying their team fees of £18. The variance arises as minimal numbers of clubs claimed engraving costs last year. The costs of the website have now been moved to overheads.

Individuals

The individuals broke even. Unfortunately, despite more effort to promote the tournament, entries remained at similar levels to previous years resulting in the negative income variance against an ambitious entries budget.

Social Chess

The Quiet Chess Initiative continues to thrive under Paul and in recognition of Paul's magnificent achievements he was awarded the ECF Contribution to Accessible Chess Award and the Association was thus granted £250.

Women's chess was very quiet last year with Kate focused on her wedding and Paula recovering from injury.

Nicole was incredibly successful in securing council funding for the community events at the start of the year. We have been awarded £2,290 by Telford and Wrekin Council in 2 separate Councillor Pride Grants. This funding must be used to purchase specified equipment (Gazebo, tables and chairs etc.). The challenge is currently to spend this money in the allocated grant period. There is a small revenue overspend as we have purchased polos/hoodies for the community events team.

Junior Chess

Junior club turnout remains similar to previous years and a new revenue stream was started with Mike and Lily Etchells running a little refreshment stand and donating the surplus to Shropshire Chess.

Shropshire was not able to field a team in all J4NCL weekends as hoped but these events break even anyway and so income and costs are both down.

There were additional costs for county competitions as an unplanned friendly match was hosted at Newport between Shropshire, Staffordshire and Wales.

Overall Junior Chess (excluding schools) required a small subsidy this year.

School Championships

The school events have incurred heavy deficits this year as no sponsorship was obtained. This situation primarily arose as Chris has been working all hours in his job leaving no time to seek sponsors. The loss of the previous Junior Championships and Megafinal venue also created a major time drain, time that would otherwise have been spent searching for sponsorship. This does not reflect a lack of sponsorship opportunities but a lack of available time to seek them out.

The costs of the Secondary School Championships are showing overbudget as the timing of the event this year means that two championships fell into a single financial year.

The English Schools Championships qualifier is a new event that was not budgeted in error.

Megafinal

The 2026 Megafinal was held slightly earlier in the calendar last year and so two megafinals fell into the 2025-26 financial year. Overall the 2 tournaments made a small surplus although less than budgeted as no sponsor was obtained for the most recent tournament.

Junior Championships

The Junior Championships was held at Shrewsbury School. Entries were slightly down but generous sponsorship of £500 from the Housing Plus Group ensured the event made a sizeable surplus of £912.

Shropshire Congress

Snow fears heavily impacted our congress entries in the final days. The organisers believe that without the negative weather warnings the congress would have equalled last year's financial performance. That said, the congress was a success delivering a surplus of £1,038 which was £548 over budget but £500 less than last year.

Rapid & Blitz Championships

The Rapid & Blitz Championships was a new event that took place in September. Entries were substantially lower than hoped. An error by the treasurer meant that only the rapidplay prizes were budgeted (forgetting to budget the blitz prize fund). Despite all this venue costs were low and the event only made a small loss of £209, although we were hoping for a decent surplus. Lessons learnt for next year means the entry fee can be slightly increased and the prize fund adjusted to break even this fledgling event which, despite the financial loss, was otherwise very successful.

Donated Sets

We sold/donated discounted sets to the following schools/groups last year:

5 sets to Birchfield School

6 clocks to Ellesmere College

9 sets have been supplied to Concord College post year-end

Last year an audit adjustment resulted in all equipment being written down to nil value (the lower of cost and net realisable value). This means that any future sales of ECF equipment has no associated accounting cost but will generate income.

The Association still has 79 sets and 14 clocks available to supply to schools and junior clubs. Of these, 1 set and all the clocks were donated by the ECF and these would ideally be supplied as soon as possible to fulfil our grant obligations.

Overheads

The Association hired its Live Board Equipment to the British Championships charging £1 per board per day. This resulted in additional income of £182.

Our community events officer has arranged for Shropshire Chess to be a member of the Telford & Wrekin Community Lottery. Anyone can purchase tickets and enter the prize draw with 60% of every ticket purchased being sent to Shropshire Chess. To date we have received £74 of income.

The association received a donation of £200 from the estate of Ray Cox. The trustees previously agreed to purchase a trophy for the top junior at the Shropshire Congress. This trophy was duly purchased and awarded at the congress.

No progress has been made towards arranging coaching and so the coaching income and cost are currently showing as nil.

The trustees agreed to purchase equipment insurance when our current liability insurance expires. Hence there will be no spend before September.

Hampers were purchased for Graham and Vinnie as previously agreed by the trustees.

Capital Purchases

The Ray Cox Trophy was purchased to award to the best junior performance at the Congress, funded by a donation from his estate. In addition a secondary school championship trophy was also purchased. Progress has been very slow in purchasing community equipment. It is projected we will spend £2,684 on new community equipment, expenditure funded by the council grants.

Balance Sheet

The bank accounts show we currently have £5,361 in the bank but we have an obligation to spend an additional £1,050 on community equipment. This leaves £1,311 above our £3,000 reserves level to spend as the trustees see fit.

Stock primarily consists of junior medals and trophies along with equipment for supplying into the community and some junior merchandise.

Conclusion

The Association had another financially successful year with the congress and the junior championships subsidising other competitions such as the school tournaments and the rapid & blitz. Our surplus was lower than it would have been if the treasurer had more available time to seek sponsorship for our events. Hopefully he will have more time to seek sponsorship this year. Thanks primarily to Nicole the association has successfully obtained grants to fund capital equipment allowing us to better represent ourselves at a wider range of events in the community.

The Trustees are asked to note the May 2026 management accounts.

Christopher Lewis

Treasurer

27th June 2026

Appendix D - Shropshire Chess Association Budget Report **2026-27**

Overview

The draft budget shows a small loss of £50. The budget is similar to last year with a high level of activity and an assumption that sponsorship will be obtained to fund many of our events, especially the school tournaments. As with other years, our financial performance will largely depend on the success of the congress.

League Costs

The trustees previously agreed raising income generated from league fees to contribute towards the purchase of equipment insurance. The budget proposes raising fees by a relatively modest £100, an approximate increase from £18 per team to £21.

Individual/Minor Individual

Despite a heavy advertising push this season entries for the individuals did not increase as hoped. Therefore the budget assumes the same limited numbers of entries as last year and the individuals are budgeted to make a loss as a result. The previously agreed budget of £200 has been included for the Champion of Champions tournament. The trustees may want to allocate additional budget for further prizes.

Social Chess

The budget again allocates £200 to these officials to spend as they see fit but assumes that £400 of grant or sponsorship will be obtained. For Women's chess, this £200 budget may sponsor a women's Shropshire chess championship. For Community Events it could cover pitch fees and volunteer expenses.

Junior Club

With weekly subs of £3 and its current membership the junior club is projected to break even next year. The club does not generate sufficient surplus to cover the cost of the county competitions.

The budget assumes the county will enter 3 Junior 4NCL events next year although the costs for these are passed onto the parents.

The costs of any coaching camps are passed onto parents in full.

School Championships

The budget assumes sponsorship will be found to cover the costs of all of the school tournaments. Despite no sponsorship identified last year this was solely due to the lack of available time to find sponsors, rather than difficulties in obtaining sponsorship. It is proposed the association will organise additional school events this year including and U9's and Girl's championships. If no sponsor is found the association will again take the financial hit.

Megafinal

The Megafinal has been budgeted at 95% of last year's entries. If sponsorship can be found it is anticipated the Megafinal will break even.

Junior Championships

The Junior Championships has been budgeted at 95% of last year's entries.

The entry fee remains at £23 as it is not anticipated the costs will increase significantly.

Shropshire Congress

The Shropshire Congress has been budgeted at 95% of last year's entries.

Wrekin Housing Group HQ is now a stable venue and thus the contingency for increased cost of venue hire has been removed from the budget. There are now local arbiters in Shropshire and thus it is anticipated we won't incur arbiter expenses on hotel fees or the meal.

The proposed entry fee has been increased from £38 to £39.

The congress presents the biggest financial risk to the association and losses will be high if it fails to attract the number of entries budgeted. The trustees should satisfy themselves that the risk to the association is acceptable.

Shropshire Rapid & Blitz Championships

Entries were overestimated and the blitz prizes not budgeted in error last year. The budget has been amended to make the event break even. The top prizes has been reduced from £100 to £75 and the entry fees increased from £15 (rapid or blitz) and £20 (rapid and blitz) to £18 and £25. Entry numbers have been adjusted to reflect 95% of last year's entries.

Donated Sets

The Association held 88 sets at year end (9 sold to Concord post year-end) and 14 clocks for sale to schools and other organisations at a discounted cost. The equipment has already been purchased and so there is no actual cost to the Association. As discounted sales have been slow the trustees may want to consider more innovative ways to ensure the clocks granted by the ECF make their way into the grassroots community.

Overheads

Sources of funding have already been identified this year including likely Live Board Hire to the British Championships, Grassroots Funding for the purchase of electronic boards for the quiet chess club and the donation of Wrexham arbiter fees.

Overhead costs are expected to rise again this year including the renewal of the website hosting fees and a new cost for equipment insurance when we renew insurance in September.

Capital Spend

The Association is obligated to spend an additional £1,050 on community events equipment, largely outdoor tables and chairs (funded by council grant). The trustees have agreed to purchase a new division 3 Trophy. A £300 contingency is once again included for unforeseen capital spend to replace lost or damaged equipment.

Asset Register

The trustees are responsible for safeguarding the charities assets. A list of those assets are presented.

Conclusion

The budget is once again heavily reliant on securing sponsorship and grants to break even. Last year this sponsorship was not obtained and yet the association achieved a healthy surplus on the back of a strong congress and junior championships performance. With the venue for the congress secure next year it is anticipated we will again make a strong surplus (prudently budgeted) which can cover other activities if sponsorship is not obtained. The hope is that more sponsorship will be secured this year.

The risk of a financial loss is also limited as the now sizeable depreciation charge does not impact on our bank reserves.

The trustees need to agree whether this budget meets our objectives and correctly allocates funding to reflect our priorities, and whether the risk of failing to obtain sponsorship leaving some activities unfunded is acceptable.

Report prepared by:

Christopher Lewis (Treasurer)

1st July 2026

Appendix E – ECF Grassroots Grant Restriction

The Association is currently sitting on 79 sets and 14 clocks in stock. There has been much reduced demand from schools in the past couple of years and the trustees enquired if this equipment should be offered to member clubs.

The trustees also enquired if ECF equipment could be offered to existing Shropshire Clubs.

The ECF did not put terms in writing what the equipment would be used for. However when Shropshire submitted the application we clearly stated the equipment would go into the community:

Summary (including amount requested, what the funds will be used for, and when the funds are required)

£2,000 to continue to provide subsidised chess equipment to schools, junior clubs and new autistic chess clubs across Shropshire. Shropshire purchases the equipment in bulk obtaining a supplier discount, discounts it ourselves by 50% and then supplies it to schools and clubs across Shropshire for 1/3 of the retail price. Any proceeds from these discounted sales would be ring-fenced and re-invested in additional discounted equipment making the funding stretch to the maximum. We cannot provide it for free as demand would far outstrip our ability to supply and we want to support the maximum number of schools and clubs.

If our bid amount is too high, we will happily accept a lower amount of funding to extend this project.

The grassroots prospectus also states that the ECF are not looking to subsidise existing clubs:

There are over 500 active clubs across England, and we will target any funding/grants towards areas/clubs which need most support and/or where there is the most value for average players in the demographic we are trying to reach. Potential areas for development support include:

- Clubs;
- Congresses and other events;
- Equipment;
- Education;
- Online chess and content.

It should be noted that we are not looking to subsidise existing clubs or congresses to meet their running costs. The funds are not a substitute for supplementing low subscriptions or entry fees to be financially viable. Therefore a request from an existing club or congress for funds to e.g. replenish stock such as sets and/or clocks needs to be extremely well argued to justify approval.

Appendix F – Club Census

Club	Total Members	ECF Affiliated Members	Women Members	Juniors
Darwinian Knights	39	36	3	10
Newport	49	31	-	17
Shrewsbury	25	22	1	1
Oswestry	25	23	1	1
Telford	19	18	-	2
Maddocks	16	14	-	5
Church Stretton	10	10	-	-
Telepost	9	9	1	-
	192	163	6	36

Minutes

Shropshire Chess Association Trustees Meeting July 2026 - Matt Clark's House

Minutes

**Present ~ Chris Lewis, Jon Smith, Matt Clark, Tony Preece, Ray Sawyers,
Vinnie Crean**

Apologies ~ Richard Thompson

Meeting Starts 7:30 pm

Minutes of previous meeting approved

Discussion points

- Relationships between Shropshire clubs are good.
- Chris and Ray are interested in promoting a new Ludlow club
- Microsoft account has been populated with trustees, Vinnie is to make a login for Ray and everyone must sign in to identify any issues
- Progress has been made regarding volunteers, more to be found (e.g., Sponsorships, Publicity officer)
- Recently reviewed the risk register although more is to be done - GDPR is unchanged
- ECF report focused on creating a women's championship, Paula set to do this
- Agreed a gift will be awarded to a long-standing volunteer. A budget of £50 was approved.
- Date set for Champions of Champions, Chris is going to approach Peter for

interviews. Trustees agreed there would only be a single £200 prize for the winner and no additional prizes to ensure it is “winner takes all”.

- British Championships in Telford, Tony to speak to Monroe regarding cost of International centre
- Gazebo has been purchased when it arrives it will be kept in Richard’s garage
- No-one from Shrewsbury is available as a trustee
- Gary has agreed to create specialised scoresheets for which a budget of
- £50 has been set
- Chris and Ray set out to organise friendly matches between smaller clubs. Ray has visited Bridgnorth and confirmed the club has collapsed already.
- Census completed, thanks to Jon – agreed would be published and comments/ideas welcomed
- Monitor progress of clubs that would be able to join the league
-
- Reviewed accounts in thorough detail. Approved unanimously and Audited by Richard Thompson. Thanks to Chris
- Chess sets will be offered to clubs for £10, maximum 5 sets each
- Vinnie will transfer website to new hosting provider in order to save money
- Cost cap for trophies for rapid and blitz play tournament set (£400)
- Cost cap of £200 for Primary School Girls Trophy
- Potential purchases; 1-5 & 7 approved, 6, 8 & 9 disregarded
- 26/27 budget edited and approved
- Trustees reviewed safeguarding policy

Next meeting - proposed dates

—> *19th November at Richard’s House*

-Will focus on risk register

—> *11th March 2027 at Chris’ House*